## COMPENSATION ADMINISTRATION (REGULATION)

This regulation is intended to provide a framework to establish desired internal controls, specifically segregation of duties over the administration of compensation payments. Administration of compensation payments includes the following items:

- 1. Authorization of permanent FTE positions
- 2. Authorization for temporary FTE positions
- 3. Authorization of substitutes/guest staff workers
- 4. Authorization of salary schedules
- 5. Authorization of hourly pay rates
- 6. Authorization of employment contracts
- 7. Stipend payment approvals
- 8. Mileage allowance approvals
- 9. Extra duty pay authorization
- 10. Overtime pay authorization
- 11. Incentive Payments
- 12. Over/Under Payments
- 13. Change in Pay Calendar
- 14. Change in Employee Contract term (days)
- 15. Furlough Deductions
- 16. All other payments **not** covered above

## **Authorization of Permanent Positions**

The authorization of permanent positions rests solely with the Colorado Springs School District 11 Board of Education (the Board). Permanent positions are based on Full-time Equivalents (FTE) of 8 hours per day for Executive/ Professional and Education Support Professionals (ESP) staff and 7 hours and 45 minutes per day for teachers. The Board approves positions by fund, program and job classification as part of the budget process. Requests to the Board for approval of additional staff shall be submitted on a FTE request form. These forms are then routed through the Budget Department before calendaring before the Board.

## Authorization for Temporary FTE Positions

Temporary FTEs are occasionally used in Colorado Springs School District 11 (the District) for special projects or assignments. The authorization for temporary FTE positions rests with the Superintendent and is subject to budget limitations. Temporary FTE positions may not exceed 11 months in duration.

## Authorization of Guest Staff Workers (Substitutes)

Authorization of substitutes (District *Guest Staff Workers*) is the responsibility of the program manager, and subject to the Board approved budget. All guest staff workers are subject to background check requirements as determined by the Department of Human Resources. Contracted guest staff workers may only be hired from firms approved under master contracts with temporary agencies administered by the Department of Procurement and Contracting.

# Authorization of Salary Schedules

The authorization of salary schedules rests solely with the Board. All permanent positions, with the exception of Board contract employees, shall have salary levels established in one of the three Board approved employee agreements: (1) Colorado Springs Education Association (CSEA) Master Agreement; (2) Education Support Professionals (ESP) Meet and Confer Handbook; and (3) Executive/Professional Meet and Confer Handbook. The responsibility for maintaining the salary schedules shall be performed by the Department of Human Resources.

## Authorization of Daily/Hourly Pay Rates

The responsibility for establishment of daily/hourly pay rates **not** covered by one of the three employee agreements rests with the Department of Human Resources. The approval for these pay rates shall be prepared by the Department of Human Resources and provided to the Payroll Department with authorization provided by an original signature of the Executive Director of Human Resources.

### **Authorization of Employment Contracts**

The Board, at its own discretion, may establish employment contracts with certain individual employees. The Superintendent contract shall be approved by a representative of the Board. Contracted employees who report to the Superintendent shall be approved by the Superintendent subsequent to briefing the Board. Employment contracts shall be dutifully executed by June 30<sup>th</sup> preceding the commencement of the fiscal year to be contracted. An original document shall be maintained by the Department of Human Resources with copies provided to the Superintendent and Deputy Superintendent/Chief Financial Officer.

#### **Stipend/Other Payment Approvals**

Teacher stipends are authorized by the CSEA Master Agreement. Executive/Professional stipends are approved by the Executive/Professional Meet and Confer Handbook. Currently, the Executive/Professional Handbook requires Superintendent approval and stipends are limited to \$3,000 per activity and \$50,000 total per year. In addition, the Superintendent is authorized to award stipends based on restructuring which are limited to \$5,000 per year and \$50,000 total per year. There is generally no provision for ESP stipends because of complications with Fair Labor Standards for non-exempt employees. Currently, there are two categories of Board approved stipends for ESP employees: Asbestos Certification and CPS Certification. Any stipend payments not approved by one of the three employee agreements shall require the written authorization of the Superintendent and subsequent approval by the Board.

#### Mileage Allowance Approval

Mileage allowance is a privilege to employees who drive frequently and it is deemed to not be time efficient to keep mileage logs for reimbursement. In order to comply with IRS taxation requirements, mileage allowances are intended to be solely a reimbursement for a reasonable amount of miles driven in a personally owned vehicle and not compensation. The responsibility for establishing mileage allowances rests with the Deputy Superintendent of Business Services/Chief Financial Officer and approval of the Superintendent. The Deputy Superintendent/Chief Financial Officer is entitled to audit, review and adjust mileage allowances at his/her discretion.

# **Extra Duty Pay Authorization**

Extra duty payments are usually covered by one of the three employee agreements. Payments to employees for extra duties performed as an extension of their contract days, shall require the approval of the program manager and the Superintendent prior to the work being performed. Employees are prohibited from receiving Extra Duty Pay for days covered under his/her contract year.

## **Overtime Pay Authorization**

Authorization for overtime pay is the responsibility of the supervisor prior to the work being performed and subject to budgetary approval. Overtime pay is subject to Fair Labor Standards (FLSA) for applicable employees. Executive/Professional employees and employees under the Master Agreement are generally excluded from receiving overtime pay.

#### **Incentive Payments**

Incentive pay programs are generally applicable to certain groups of employees in unique situations. All incentive pay programs are subject to approval by the Board. The following are the currently approved incentive pay programs:

- 1. Food Service Profitability Program
- 2. Production Printing Profitability Program
- 3. Transportation Incentive Program

#### **Over/Under Payments**

While the District strives to pay all employees in an accurate and timely way, occasionally mistakes of overpayment or underpayment are made. In the event an employee is underpaid, the Administration will strive to correct the error on the next regular paycheck. The District will be responsible for underpayments going back two years from the date of discovering the underpayment. In emergency situations the administration may choose to issue a manual check to the employee.

In the event an employee is overpaid, the District will attempt to collect the overpayment in a mutually agreeable schedule with the employee. In no instance will the District allow a repayment schedule greater than 24 months without consent of the Board. In the event that the employee has been overpaid by an amount greater than \$2,400, the employee shall have the option of either repaying the entire amount of \$2,400 over no more than 24 months or repaying half (\$1,200) over 12 months and work off the other half (at the employee's hourly rate) on projects or activities assigned by the Superintendent/designee. The amount exceeding \$2,400 shall be waived by the District. In the event of employee fraud or intentional misrepresentation, the employee shall be responsible for the entire repayment and face possible criminal charges.

The responsibility for negotiating repayment amount rests with the Department of Human Resources. The responsibility for negotiating repayment terms rests with the Department of Fiscal Services.

## Change in Pay Calendar

226/260 day employees changing to a less than 226 day contract lose a month of pay due to the change in contract term. Employees that fall into this category have the choice of skipping a paycheck or receiving a July paycheck but having the cost of the lost pay spread over 12 months. Employees that change from a less than 226 day contract to a 226/260 day contract will receive a double paycheck on 8/1 (last paycheck of the old contract and first paycheck of the new contract).

## Change in Contract Term

226/260 day employees shall be employed on a July 1 through June 30 contract. All employees with less than 226 day contracts shall be paid on an August 1 through July 31 contract. These contract periods are designed to match days paid with days worked as near as possible. In the event that a position's contract term needs to be changed, such request shall be submitted in writing to the Deputy Superintendent of Personnel Support Services for approval of the Superintendent. Increases in contract term must have a funding source identified for the cost of additional day's salary and benefits.

### All other Payments Not Covered Above

It is the intention of this regulation to create an official approval process for employee positions and payments. Exceptions not covered under this regulation shall require approval of the Deputy Superintendent of Personnel Support Services, the Deputy Superintendent/Chief Financial Officer, the Superintendent, and potentially the Board.

Adopted November 5, 2013 Revised August 22, 2014 Reviewed September 28, 2016

| CROSS REFS.:    | <ul> <li>DFG, DFG-R, Revenues Generated from School or District<br/>Activities and Fundraisers</li> <li>DKA, Payroll Procedures</li> <li>DKC, Expense Authorization/Reimbursement</li> <li>GCG/GCGA, Substitute, Temporary and Part Time Teachers and<br/>Executive/Professional Employees</li> <li>GDG, Substitute, Temporary, and Part Time Education Support<br/>Professionals</li> <li>KF, KF-R, Community Use of District Property (for Non-<br/>District Use)</li> </ul> |
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| LEGAL REFS.:    | Fair Labor Standards Act, 29 U.S.C. § 201  |
| CONTRACT REFS.: | Colorado Springs Education Association Master Agreement<br>Education Support Professionals Meet and Confer Handbook<br>Executive/Professional Meet and Confer Handbook   |